



Notice of Meeting

Meeting: Board
Date: Thursday, 25 September 2025
Time: 6.00pm
Venue: Via Teams

Members:

Naomi Barrand	Emma Luddington	Hayley Smith
Victoria Dingle	David Mody	Martyn Thorne
Mark Goldring	Peter Nkum	Kate Wareing
Dave Lakin	Peter Sloman	

Papers also sent to:

Matt Archer, Director of Housing and Communities
Nasreen Hussain, Director of Finance and Resources
Andy Tollett, Interim Director of Property Services
Warwick Ainsworth-Parker, Head of Sales and Home Ownership
Craig Dransfield, Head of Development
David Edge, Head of Business Transformation
David Evans, Head of Health and Safety
Penny Finburg, Head of Finance and Treasury
Emma Langstaff, Head of Localities
Katie Legg, Head of HR
Glenn Loftus, Head of Asset Management
Jude McCaffrey, Head of Housing
Beau Rickerby, Managing Director of Soha Response
Marisa Elliott, Governance and Regulation Manager / Company Secretary

Apologies:

You may give your apologies by telephoning 01235 515900 or emailing melliott@soha.co.uk

Agenda Items

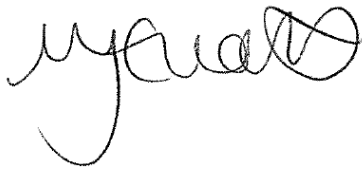
Items warranting utmost attention are marked * on the agenda.

Reports

All Board and Committee reports have a title page which summarises the key points of the report.

Date papers dispatched:

Thursday, 18 September 2025

A handwritten signature in black ink, appearing to read 'Marisa Elliott', with a stylized flourish at the end.

Marisa Elliott
Company Secretary

Registered Office: 99 Station Road, Didcot OX11 7NN
Registered Number: 28410R

Agenda

1. Election of Chair of the Board 6.00pm

According to rule E2, the Chair is appointed for a fixed term (not exceeding three years) unless the Board resolves otherwise. Mark Goldring was appointed Chair of the Association on 24 September 2024 for a period of three years. Although there is no requirement to elect a Chair at this meeting, the Board is asked to note this.

2. Election of Vice-Chair of the Board

Board members are asked to elect Victoria Dingle as Vice-Chair of the Association.

[the Chair will seek approval for Vice-Chair]

3. Co-optees, Shareholding Members and Current Membership Position

To consider a report from the Company Secretary

[Non-confidential report for decision]

4. Committee Membership and Election of Chairs of Committees

To consider a report from the Company Secretary. Board members are asked to approve the Chairs of Committees and Portfolio Holder roles.

[Non-confidential report for decision]

5. Apologies for Absence

6. Declarations of Interest

To consider any interests that may arise during the meeting.

7. Scrutiny Group Review on Shared Ownership and Soha's Response to the Recommendations 6.10pm

To consider the report by the Scrutiny Group. We will be joined by Vic Breach who will be presenting the findings on behalf of the Scrutiny Group.

[Non-confidential report for discussion]

8a. Approval of Minutes 6.25pm

To consider the minutes of the Board Meeting held on 24 July 2025 and authorise the Chair to sign them as a correct record.

8b. SIB Property Board Minutes

To note the minutes of the SIB Property Board meeting held on 16 July 2025.

8c. Soha Response Board Minutes

To note the minutes of the Soha Response Board meeting held on 15 September 2025.

9. Matters Arising Tracker and Wallboard Ideas 6.35pm

To note and consider the actions on the tracker

10. Leadership Team's Key Issues 6.40pm

To receive a report from the Leadership Team

[A short written and verbal update on the key issues relevant for the Board's attention]

11. New Development Approvals 6.55pm

To consider a report from the Head of Development

[Confidential report for decision]

Agenda items 12-13 are for consent. There will be no discussion unless requested.

12. SP34 Group Treasury Management Policy 7.05pm

To consider a report from the Director of Finance and Resources

[Confidential report for decision]

13. Annual Review of Modern Slavery Statement 2024/25

To consider a report from the Governance and Regulation Manager

[Non-confidential report for decision]

Agenda item 14 is for information only. There will be no discussion unless requested.

14. Code of Conduct – Housing of an Employee

To receive a report from the Director of Housing and Communities

[Confidential report for information]

Other Business

15. Any Other Business

7.10pm

To consider, at the Chair's discretion, any other business not covered as part of the agenda

16. Date of Next Meeting

- a) The Board Away Day is being held on **Friday, 3 and Saturday, 4 October 2025** commencing at **4.45pm** on the Friday at [Milton Hill House in Steventon, OX13 6AF \(Contact Us Today - Venue & Event Hire - Milton Hill House\)](#)
- b) The date of the next Board meeting will be **Thursday, 23 October 2025** at **6.00pm** in the **Board Room** at Soha's office.